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Economic and Social Council

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For decision

United Nations Children's Fund
Executive Board
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Agenda item 3

Draft decision submitted to the Executive Board

Annual report for 2016 of the Executive Director of UNICEF

The Executive Board

1. *Takes note* of the annual report of the Executive Director of UNICEF: performance and results for 2016, including a report on the implementation of the quadrennial comprehensive policy review and the Integrated Results and Resources Framework of the UNICEF Strategic Plan, 2014-2017 (E/ICEF/2017/6 and Add.1);

2. *Also takes note* of the UNICEF report on the recommendations of the Joint Inspection Unit (E/ICEF/2017/8);

3. *Requests* UNICEF to incorporate the lessons learned from the relevant analyses of performance under the Strategic Plan, 2014-2017, including the United Nations Children's Fund (UNICEF): Review of development effectiveness, 2012-2015 and management response in the formulation of the Strategic Plan, 2018-2021, and urges UNICEF to strengthen outputs and outcome and impact indicators in consultation with programme implementing units in the organization;

4. *Recalls* decision 2013/5 in which the Executive Board requested UNICEF to recommend adjustments to the approved cost-recovery rates, as required, to be presented at the annual session 2016 of the Executive Board, notes that this process has been delayed and requests UNICEF, together with the United Nations Development Programme (UNDP), the United Nations Population Fund (UNFPA) and the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women), to continue the consultations with Member States with regard to the cost-recovery policy and to present evidence-based proposals for harmonized cost-recovery policies of UNDP, UNFPA, UN-Women and UNICEF, with adjustments if required, for consideration by the respective Executive Boards no later than their annual sessions in 2018;

5. *Emphasizes* the need for UNICEF to continue to improve transparency in the use of resources to achieve programme results and to enhance organizational effectiveness and efficiency, and requests UNICEF to present in its future financial planning and reports a higher level of detail on the way that regular (core) resources are attributed and used, inter alia, with regard to financial breakdowns across budget areas, including staff costs;

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6. *Decides* to transmit the above-mentioned reports to the Economic and Social Council, along with a summary of the comments and guidance of the Executive Board.